

**SOUTH BROWARD HOSPITAL DISTRICT**

**REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE  
SOUTH BROWARD HOSPITAL DISTRICT**

**INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS**

**August 28, 2024**

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A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held in person, and by video and telephone conference, on Wednesday, August 28, 2024, at 5:38 p.m., in the Conference Center at Memorial Regional Hospital, 3501 Johnson Street, Hollywood, Florida, 33021.

The following members were present:

Ms. Elizabeth Justen	Chairwoman	In person
Mr. Steven Harvey	Vice Chairman	In person
Mr. Douglas Harrison	Secretary Treasurer	In person
Mr. Brad Friedman		In person
Dr. Luis Orta		In person
Ms. Laura Raybin Miller		Via WebEx

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**1. CALL TO ORDER / PUBLIC MEETING CERTIFICATION**

There being a physical quorum present, Ms. Justen called the meeting to order and noted that public participation is welcome. She confirmed which Board members were in attendance, noting that Ms. Miller was attending via WebEx.

Mr. Frank Rainer, Senior Vice President and General Counsel, confirmed and provided certification that all public notice and open meeting (Sunshine) legal requirements had been complied with for this meeting.

**2. PRESENTATIONS**

**a. Presentation Honoring Commissioner Jose Basulto**

Ms. Justen presented Mr. Basulto with an award, in recognition of his service as a member of the Board of Commissioners since 2010.

Ms. Justen then read Resolution No. 503, honoring Mr. Basulto, and presented flowers to Mrs. Frances Basulto. She thanked Mr. Basulto for his commitment to the community.

After the presentation on Memorial Regional Hospital, Ms. Justen asked Mr. Basulto to say a few words.

Mr. Basulto began by recognizing Mr. Frank Sacco, the President and Chief Executive Officer of Memorial Healthcare System for 29 years, who had recently passed. He stated he had left his mark on the system and all the staff, and he had personally learned a great deal from him and would certainly miss him.

Mr. Basulto thanked Mrs. Basulto for her sacrifice when he was carrying out his Board duties during his 14-year tenure. Mrs. Basulto had been a Memorial staff member for the last four years, working with the elderly in the community. Mr. Basulto had attended many of the community events she was involved in and noted her dedication to her role, and the respect she had from her colleagues. Mrs. Basulto thanked Mr. Tim Curtin, Vice President of Community Services, and stated it was a privilege to have worked for Memorial.

Mr. Basulto noted the many things which had happened during his time on the Board, including carrying out two President / Chief Executive Officer searches, and Covid-19, thanking Aharon Sareli, M.D., Executive Vice President and Chief Medical Officer, for helping the system through the pandemic. He stated that it was an honor and a privilege to serve on the Board, and that Memorial will move forward successfully and do great things.

Ms. Miller thanked Mrs. Basulto for supporting her husband, and thanked Mr. Basulto for his service, opining that he has left his mark on the system. She particularly appreciated his work with the American Diabetes Association. She wished him the best in the future and confirmed that everyone at Memorial was here for him.

**b. Update on Memorial Regional Hospital**

Ms. Justen thanked Ms. Leslie Pollart, Chief Nursing Officer of Memorial Regional Hospital, for a very informative tour of the hospital, prior to the meeting.

Ms. Pollart then gave a presentation to the Board on Memorial Regional Hospital, introducing the leadership team and Medical Staff Officers, and giving details on the hospital's history, financials, and the various Institutes located at the hospital.

Ms. Pollart thanked the Board for their support; in turn, Mr. Harvey thanked the staff for being innovative and delivering the best care they can. Ms. Justen thanked the staff for the difficult job they do on a day-to-day basis.

**3. APPROVAL OF MINUTES**

**a. Request Board Approval of the Minutes of the Annual Meeting Held on July 24, 2024**

A copy of the Minutes is on file in the Executive Office.

Mr. Friedman *moved, seconded* by Mr. Harvey, that:

***THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF  
THE ANNUAL MEETING HELD ON JULY 24, 2024***

Dr. Orta requested that the Minutes (agenda item 5(e) – Proposed Tax Millage Rates) be amended to reflect that he had suggested a zero millage rate. As a result, Dr. Orta made a Motion to amend the Minutes to include his comments, with Mr. Harrison seconding the amendment.

The Motion *carried* unanimously.

b. **Request Board Approval of the Minutes of the Special Board Meeting Held on July 15, 2024**

A copy of the Minutes is on file in the Executive Office.

Dr. Orta *moved, seconded* by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF  
THE SPECIAL BOARD MEETING HELD ON JULY 15, 2024**

The Motion *carried* unanimously.

c. **Request Board Approval of the Minutes of the Special Board Meeting Held on July 29, 2024**

A copy of the Minutes is on file in the Executive Office.

Mr. Harvey *moved, seconded* by Mr. Friedman, that:

**THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF  
THE SPECIAL BOARD MEETING HELD ON JULY 29, 2024**

The Motion *carried* unanimously.

4. **BOARD REGULAR BUSINESS**

a. **Report from the President of the Medical Staff, Memorial Regional Hospital, Joe DiMaggio Children's Hospital, and Memorial Regional Hospital South; Nigel Spier, M.D.**

1) ***Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

Nigel Spier, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on August 21, 2024, submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harvey *moved, seconded* by Dr. Orta, that:

**THE BOARD OF COMMISSIONERS APPROVES  
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF  
THE MEDICAL STAFF AT MEMORIAL REGIONAL  
HOSPITAL, JOE DIMAGGIO CHILDREN'S HOSPITAL, AND  
MEMORIAL REGIONAL HOSPITAL SOUTH**

The Motion *carried* unanimously.

b. **Report from the Chief of Staff, Memorial Hospital West; Fausto De La Cruz, M.D.**

1) ***Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

Fausto De La Cruz, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on August 12, 2024, submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harvey *moved, seconded* by Dr. Orta, that:

**THE BOARD OF COMMISSIONERS APPROVES  
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF  
THE MEDICAL STAFF AT MEMORIAL HOSPITAL WEST**

The Motion *carried* unanimously.

c. **Report from the Chief of Staff, Memorial Hospital Miramar; Juan Villegas, M.D.**

1) ***Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

Juan Villegas, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on August 14, 2024, submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harvey *moved, seconded* by Dr. Orta, that:

**THE BOARD OF COMMISSIONERS APPROVES  
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF  
THE MEDICAL STAFF AT MEMORIAL HOSPITAL MIRAMAR**

The Motion *carried* unanimously.

d. **Report from the Chief of Staff, Memorial Hospital Pembroke; Narendra Upadhyaya, M.D.**

1) ***Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

Narendra Upadhyaya, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on August 8, 2024, submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harvey *moved, seconded* by Dr. Orta, that:

**THE BOARD OF COMMISSIONERS APPROVES  
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF  
THE MEDICAL STAFF AT MEMORIAL HOSPITAL  
PEMBROKE**

The Motion *carried* unanimously.

At this point, Mr. Harrison left the room and Ms. Miller left the Meeting.

e. **Quarterly Statistical Reports; Ms. Leah A. Carpenter, Executive Vice President and Chief Operating Officer**

1) ***Quarterly Statistical Reports for the Period Ending July 31, 2024***

Ms. Carpenter presented the reports for the quarterly period ending July 31, 2024 and took questions.

The reports were for information only and no action was required by the Board.

During the report, Mr. Harrison returned to the room.

f. **Financial Report; Mr. David Smith, Executive Vice President, Chief Administrative Officer and Chief Financial Officer**

1) ***Request Board Approval of the Financial Report for the Month of July 2024***

Mr. Smith presented the financial report for the month of July 2024, and took questions. He stated that this was probably the best first quarter Memorial has ever had.

Dr. Orta ***moved, seconded*** by Mr. Harvey, that:

***THE BOARD OF COMMISSIONERS APPROVES THE  
FINANCIAL REPORT FOR THE MONTH OF JULY 2024***

The Motion ***carried*** unanimously.

g. **Legal Report; Mr. Frank Rainer, Senior Vice President and General Counsel**

1) ***Public Records Requests and Closed Meetings***

Mr. Rainer reported that there were ten public records requests, of which two were withheld or redacted under Florida Statutes.

He further reported that there were no meetings or portions of meetings that were closed under the provisions of Section 395.3035(9)(b), Florida Statutes.

The report was for information only and no action was required by the Board.

2) ***Request Board Approval of the Risk Management Plan***

Mr. Rainer reported that he was required annually to present the Risk Management Plan for Board approval. There were no amendments other than updating of dates. The Plan had been presented at the recent Governance Committee Meeting.

Dr. Orta ***moved, seconded*** by Mr. Harvey, that:

***THE BOARD OF COMMISSIONERS APPROVES THE RISK  
MANAGEMENT PLAN***

The Motion *carried* unanimously.

**5. REPORTS TO THE BOARD; REPORTS FROM BOARD OFFICERS AND STANDING COMMITTEES**

**a. Building Committee Meeting Held on August 19, 2024; Mr. Brad Friedman, Chairman**

Mr. Friedman presented the Minutes of the Building Committee meeting held on August 19, 2024, a copy of which is on file in the Executive Office. Mr. Mark Greenspan, Vice President, Construction and Property Management, then gave details of the items discussed at the meeting.

**1) Request Board Approval of the Minutes of the Building Committee Meeting Held on August 19, 2024**

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS APPROVES THE  
MINUTES OF THE BUILDING COMMITTEE MEETING HELD  
ON AUGUST 19, 2024**

The Motion *carried* unanimously.

**b. Community Relations Committee Meeting Held on August 19, 2024; Mr. Brad Friedman, Chairman**

Mr. Friedman presented the Minutes of the Community Relations Committee meeting held on August 19, 2024, a copy of which is on file in the Executive Office.

Ms. Dionne Blackwood, Vice President, Memorial Primary Care and Ambulatory Services, and Mr. Tim Curtin, gave a presentation on the Community Health Needs Assessment.

**1) Request Board Approval of the 2024-2027 Community Health Needs Assessment**

Mr. Harvey *moved, seconded* by Mr. Friedman, that:

**THE BOARD OF COMMISSIONERS APPROVES THE 2024-  
2027 COMMUNITY HEALTH NEEDS ASSESSMENT**

The Motion *carried* unanimously.

**2) Request Board Approval of the Minutes of the Community Relations Committee Meeting Held on August 19, 2024**

Ms. Justen *moved, seconded* by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES THE  
MINUTES OF THE COMMUNITY RELATIONS COMMITTEE  
MEETING HELD ON AUGUST 19, 2024**

The Motion *carried* unanimously.

**c. Contracts Committee Meeting Held on August 21, 2024; Mr. Steven Harvey, Chairman**

Mr. Harvey presented the Minutes of the Contracts Committee Meeting held on August 21, 2024, a copy of which is on file in the Executive Office, and thanked Ms. Justen for chairing the meeting in his absence. Mr. Vedner Guerrier, Executive Vice President and Chief Transformation Officer, then gave details of the individual contracts.

**1) *Request Board Approval of the Renewal Physician Employment Agreement between Basit Javaid, M.D., for Chief, Abdominal Transplant Medicine Services, and South Broward Hospital District***

Mr. Friedman *moved, seconded* by Ms. Justen, that:

**THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN BASIT JAVAID, M.D., FOR CHIEF, ABDOMINAL TRANSPLANT MEDICINE SERVICES, AND SOUTH BROWARD HOSPITAL DISTRICT**

The Motion *carried* unanimously.

**2) *Request Board Approval of the Renewal Physician Employment Agreement between Ariel Brautbar, M.D., for Chief, Genetics Services, and South Broward Hospital District***

Dr. Orta *moved, seconded* by Ms. Justen, that:

**THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN ARIEL BRAUTBAR, M.D., FOR CHIEF, GENETICS SERVICES, AND SOUTH BROWARD HOSPITAL DISTRICT**

The Motion *carried* unanimously.

**3) *Request Board Approval of the Renewal Physician Employment Agreement between Delia Guaqueta, M.D., for Medical Director, Breast Cancer Research Services, and South Broward Hospital District***

Ms. Justen *moved, seconded* by Dr. Orta, that:

**THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN DELIA GUAQUETA, M.D., FOR MEDICAL DIRECTOR, BREAST CANCER RESEARCH SERVICES, AND SOUTH BROWARD HOSPITAL DISTRICT**

The Motion *carried* unanimously.

There were also additional contracts, presented for information only.

4) ***Request Board Approval of the Minutes of the Contracts Committee Meeting Held on August 21, 2024***

Dr. Orta ***moved, seconded*** by Ms. Justen, that:

***THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE CONTRACTS COMMITTEE MEETING HELD ON AUGUST 21, 2024***

The Motion ***carried*** unanimously.

d. **Finance Committee Meeting Held on August 21, 2024; Ms. Elizabeth Justen, Chairwoman**

Ms. Justen presented the Minutes of the Finance Committee Meeting held on August 21, 2024, a copy of which is on file in the Executive Office. Mr. Veda Rampat, Vice President and Treasurer, then gave details of the items discussed at the meeting.

1) ***Request Board Acceptance of the Quarterly Operating Funds Performance Report – Executive Summary for the Quarter Ending June 30, 2024***

Mr. Harvey ***moved, seconded*** by Dr. Orta, that:

***THE BOARD OF COMMISSIONERS ACCEPTS THE QUARTERLY OPERATING FUNDS PERFORMANCE REPORT – EXECUTIVE SUMMARY FOR THE QUARTER ENDING JUNE 30, 2024***

The Motion ***carried*** unanimously.

2) ***Request Board Acceptance of the Quarterly Retirement Plan Performance Report – Executive Summary for the Quarter Ending June 30, 2024***

Mr. Harvey ***moved, seconded*** by Dr. Orta, that:

***THE BOARD OF COMMISSIONERS ACCEPTS THE QUARTERLY RETIREMENT PLAN PERFORMANCE REPORT – EXECUTIVE SUMMARY FOR THE QUARTER ENDING JUNE 30, 2024***

The Motion ***carried*** unanimously.

3) ***Request Board Acceptance of the Quarterly Defined Contribution Plans Performance Report – Executive Summary for the Quarter Ending June 30, 2024***

Mr. Harvey ***moved, seconded*** by Dr. Orta, that:

***THE BOARD OF COMMISSIONERS ACCEPTS THE QUARTERLY DEFINED CONTRIBUTION PLANS PERFORMANCE REPORT – EXECUTIVE SUMMARY FOR THE QUARTER ENDING JUNE 30, 2024***



The Motion *carried* unanimously.

4) ***Request Board Approval of the Minutes of the Finance Committee Meeting Held on August 21, 2024***

Mr. Harvey *moved, seconded* by Mr. Friedman, that:

***THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE FINANCE COMMITTEE MEETING HELD ON AUGUST 21, 2024***

The Motion *carried* unanimously.

5) ***Request Board Approval of the Minutes of the Finance Committee Meeting Held on July 15, 2024***

Mr. Harrison *moved, seconded* by Mr. Harvey, that:

***THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE FINANCE COMMITTEE MEETING HELD ON JULY 15, 2024***

The Motion *carried* unanimously.

6. **REPORT OF SPECIAL COMMITTEES**

None.

7. **ANNOUNCEMENTS**

None.

8. **UNFINISHED BUSINESS**

None.

9. **PRESIDENT'S COMMENTS**

Mr. Scott Wester reported as follows:

The Joint Commission (TJC) conducted a stroke survey at Memorial Hospital Miramar on July 29, and received very positive feedback.

The Joint Commission also conducted a laboratory survey at Memorial Hospital West, which resulted in reaccreditation.

Safety / security systems have been installed at Memorial Regional Hospital, Joe DiMaggio Children's Hospital, and Memorial Hospitals Miramar and West.

The American College of Surgeons (ACS) conducted a trauma verification survey over two days at Memorial Regional Hospital and Joe DiMaggio Children's Hospital. The survey confirmed that both hospitals met the required standards.

Jeremy Frank, M.D., Orthopedic Surgeon at Joe DiMaggio Children's Hospital, served as Head Physician for the US Olympic Wrestling Team.

Memorial Neuroscience Institute (MNI) introduced their first Laser Interstitial Thermal Therapy (LiTT) ablation surgery for epilepsy, successfully performed on a long-time patient of the MNI.

On August 14, Memorial celebrated the ribbon cutting ceremony for the City of Hollywood Employee Health Center, marking a significant milestone in Memorial's partnership with the City.

Mr. Wester listed the key highlights of the Memorial Cancer Institute (MCI) since it opened its doors in January 2024.

Mr. Wester also listed the various Memorial Employee Engagement Team (M.E.E.T.) events which have taken place this year.

Notable retirements include Ms. Mary Roberts, Director of the Family Birthplace at Memorial Hospital West, Ms. Deborah Lessard, Director of Rehabilitative Services at Memorial Hospital West, and Mr. Kevin Janser, Senior Vice President and President of the Memorial and Joe DiMaggio Children's Hospital Foundations.

The summer 2024 Leadership Development for Managers (LDM) was a tremendous success, honoring over 70 years of excellence at Memorial.

The sixth annual Dr. Stanley Marks Whitecoat Ceremony was held on July 20, and included 83 GME Residents / Fellows, and 25 Pharmacy Residents.

On August 21, Mr. Wester spoke at the Greater Dania Beach Chamber of Commerce, highlighting the great work carried out at Memorial and our strong collaboration with the City of Dania Beach.

Further to the ransomware attack in July on OneBlood, Memorial's primary supplier of blood products, Memorial successfully identified alternate procurement sources. Mr. Wester thanked Mr. Rainer's brother Robert Rainer, M.D., Medical Director for Blood Connection in South Carolina, who was instrumental in providing assistance.

A Community Plunge Tour took place in August, visiting the Outpatient Behavioral Health Center, Community Services Center, Community Enhancement Center, and Memorial Primary Care in Pembroke Road.

On August 3, Memorial Primary Care hosted its annual Back-to-School Health Fair, where children could receive school immunizations, health screenings and physical examinations.

## **10. NEW BUSINESS**

None.

## **11. CHAIRWOMAN'S COMMENTS**

Ms. Justen allowed the other Board members to give their comments first, thanking them afterwards. She thanked the Memorial Regional Hospital team for hosting the meeting and the

tour, in particular Ms. Pollart, Mr. Jonathan Pickett, Vice President of Operations, and Mr. David Reinmund, Director of Volunteer Services and Retail Operations. She thanked Ms. Ivonne Diaz, and Ms. Cheryl Yeo, Senior Executive Assistants to Mr. Wester, for everything they do, and the IT team for their technical support. Ms. Justen then reminded everyone of the two tax hearings in September and confirmed that the location of the Final Tax Hearing / Regular Board Meeting will be at Memorial Regional Hospital South.

**12. COMMISSIONERS' COMMENTS**

Dr. Orta thanked the Memorial Regional Hospital team for hosting the meeting and wished everyone a pleasant evening and a safe drive home.

Mr. Friedman reported that Memorial's security staff had thanked him this evening for the safety and security systems approved by the Board. He thanked Ms. Pollart and the Memorial Regional Hospital staff for the tour, although he was struck by staff informing him that they "made do" with what they had to make things work, especially as the hospital is Memorial's flagship hospital. He confirmed that the staff have his support and commitment towards everything they need.

Mr. Harrison spoke of the passing of Mr. Frank Sacco, who retired in 2016. He noted that Mr. Sacco's efforts towards this system are still profound. He was honored to sit in the room with him and learn from him. Mr. Sacco's pursuit of excellence was remarkable, and it has left a mark on Memorial. Mr. Harrison hoped that Memorial will keep his legacy going.

Mr. Harvey noted the security improvements and thanked Mr. Alfredo Avalos, Senior Director of Security for Memorial Healthcare System, for his advice and input.

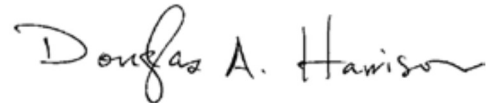
**13. ADJOURNMENT**

There being no further business to come before the Board, Ms. Justen declared the meeting adjourned at 7:44 p.m.

**THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT**



BY: \_\_\_\_\_  
Elizabeth Justen, Chairwoman



ATTEST: \_\_\_\_\_  
Douglas Harrison, Secretary Treasurer