

SOUTH BROWARD HOSPITAL DISTRICT

**REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE
SOUTH BROWARD HOSPITAL DISTRICT**

INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS

June 26, 2024

A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held in person, and by video and telephone conference, on Wednesday, June 26, 2024, at 5:37 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida, 33312.

The following members were present:

Ms. Elizabeth Justen	Chairwoman	In person
Mr. Steven Harvey	Vice Chairman	In person
Mr. Douglas Harrison	Secretary Treasurer	In person
Mr. Jose Basulto		Via WebEx
Mr. Brad Friedman		In person
Dr. Luis Orta		Via WebEx

The following member was absent:

Ms. Laura Raybin Miller

A registration sheet listing attendees in person is on file in the Executive Office.

1. CALL TO ORDER / PUBLIC MEETING CERTIFICATION

There being a physical quorum present, Ms. Justen called the meeting to order and noted that public participation is welcome. She confirmed which Board members were in attendance, noting that Mr. Basulto and Dr. Orta were attending via WebEx.

Mr. Frank Rainer, Senior Vice President and General Counsel, confirmed and provided certification that all public notice and open meeting (Sunshine) legal requirements had been complied with for this meeting.

2. PRESENTATIONS

There were no presentations.

3. APPROVAL OF MINUTES

a. Request Board Approval of the Minutes of the Regular Meeting Held on May 22, 2024

A copy of the Minutes is on file in the Executive Office.

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF
THE REGULAR MEETING HELD ON MAY 22, 2024**

The Motion *carried* unanimously.

4. BOARD REGULAR BUSINESS

a. Report from the President of the Medical Staff, Memorial Regional Hospital, Joe DiMaggio Children's Hospital, and Memorial Regional Hospital South; Nigel Spier, M.D.

1) *Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.*

Nigel Spier, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on June 19, 2024, submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harrison *moved, seconded* by Mr. Basulto, that:

**THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL REGIONAL
HOSPITAL, JOE DIMAGGIO CHILDREN'S HOSPITAL, AND
MEMORIAL REGIONAL HOSPITAL SOUTH**

The Motion *carried* unanimously.

2) *Request Board Approval of the Performance Improvement Plan*

Holly Neville, M.D., Chief Physician and Associate Chief Medical Officer of Memorial Healthcare System, presented the Performance Improvement Plan, a copy of which is on file in the Executive Office.

Mr. Harrison *moved, seconded* by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES THE
PERFORMANCE IMPROVEMENT PLAN FOR MEMORIAL
REGIONAL HOSPITAL, JOE DIMAGGIO CHILDREN'S
HOSPITAL, AND MEMORIAL REGIONAL HOSPITAL SOUTH**

The Motion *carried* unanimously.

3) *Request Board Approval of the Utilization Review Plan*

Dr. Neville presented the Utilization Review Plan, a copy of which is on file in the Executive Office.

Mr. Harrison *moved, seconded* by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE UTILIZATION REVIEW PLAN FOR MEMORIAL REGIONAL HOSPITAL, JOE DIMAGGIO CHILDREN'S HOSPITAL, AND MEMORIAL REGIONAL HOSPITAL SOUTH

The Motion *carried* unanimously.

b. Report from the Chief of Staff, Memorial Hospital West; Fausto De La Cruz, M.D.

1) Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.

Fausto De La Cruz, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on June 10, 2024, submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harrison *moved, seconded* by Mr. Friedman, that:

THE BOARD OF COMMISSIONERS APPROVES RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF AT MEMORIAL HOSPITAL WEST

The Motion *carried* unanimously.

2) Request Board Approval of the Performance Improvement Plan

Dr. De La Cruz presented the Performance Improvement Plan, a copy of which is on file in the Executive Office.

Mr. Harrison *moved, seconded* by Mr. Friedman, that:

THE BOARD OF COMMISSIONERS APPROVES THE PERFORMANCE IMPROVEMENT PLAN FOR MEMORIAL HOSPITAL WEST

The Motion *carried* unanimously.

3) Request Board Approval of the Utilization Review Plan

Dr. De La Cruz presented the Utilization Review Plan, a copy of which is on file in the Executive Office.

Mr. Harrison *moved, seconded* by Mr. Friedman, that:

THE BOARD OF COMMISSIONERS APPROVES THE UTILIZATION REVIEW PLAN FOR MEMORIAL HOSPITAL WEST

The Motion *carried* unanimously.

c. **Report from the Chief of Staff, Memorial Hospital Miramar; Juan Villegas, M.D.**

1) ***Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

Juan Villegas, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on June 12, 2024, submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harrison ***moved, seconded*** by Mr. Friedman, that:

**THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL HOSPITAL MIRAMAR**

The Motion ***carried*** unanimously.

2) ***Request Board Approval of the Performance Improvement Plan***

Dr. Villegas presented the Performance Improvement Plan, a copy of which is on file in the Executive Office.

Mr. Harrison ***moved, seconded*** by Mr. Friedman, that:

**THE BOARD OF COMMISSIONERS APPROVES THE
PERFORMANCE IMPROVEMENT PLAN FOR MEMORIAL
HOSPITAL MIRAMAR**

The Motion ***carried*** unanimously.

3) ***Request Board Approval of the Utilization Review Plan***

Dr. Villegas presented the Utilization Review Plan, a copy of which is on file in the Executive Office.

Mr. Harrison ***moved, seconded*** by Mr. Friedman, that:

**THE BOARD OF COMMISSIONERS APPROVES THE
UTILIZATION REVIEW PLAN FOR MEMORIAL HOSPITAL
MIRAMAR**

The Motion ***carried*** unanimously.

d. **Report from the Chief of Staff, Memorial Hospital Pembroke; Narendra Upadhyaya, M.D.**

1) ***Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

In the absence of Narendra Upadhyaya, M.D., Dr. Neville presented the Executive Committee Report regarding recommendations for appointments, advancements,

etc., convened on June 3, 2024, submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harrison ***moved, seconded*** by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL HOSPITAL
PEMBROKE**

The Motion ***carried*** unanimously.

2) Request Board Approval of the Performance Improvement Plan

Dr. Neville presented the Performance Improvement Plan, a copy of which is on file in the Executive Office.

Mr. Harrison ***moved, seconded*** by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES THE
PERFORMANCE IMPROVEMENT PLAN FOR MEMORIAL
HOSPITAL PEMBROKE**

The Motion ***carried*** unanimously.

3) Request Board Approval of the Utilization Review Plan

Dr. Neville presented the Utilization Review Plan, a copy of which is on file in the Executive Office.

Mr. Harrison ***moved, seconded*** by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES THE
UTILIZATION REVIEW PLAN FOR MEMORIAL HOSPITAL
PEMBROKE**

The Motion ***carried*** unanimously.

e. Financial Report; Mr. David Smith, Executive Vice President and Chief Financial Officer

1) Request Board Approval of the Financial Reports for the Months of April and May 2024

Mr. Smith first presented the financial report for the month of April 2024, and took questions.

Mr. Harrison ***moved, seconded*** by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES THE
FINANCIAL REPORT FOR THE MONTH OF APRIL 2024**

The Motion **carried** unanimously.

Mr. Smith then presented the financial report for the month of May 2024, and took questions.

Mr. Friedman **moved, seconded** by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS APPROVES THE
FINANCIAL REPORT FOR THE MONTH OF MAY 2024**

The Motion **carried** unanimously

2) Request Board Approval of Resolution No. 500, Amending Fiscal Year 2023-2024 Budgeted Operating Expenditures of the South Broward Hospital District

Mr. Smith read Resolution No. 500 and clarified the reason for the amendment.

Mr. Harrison **moved, seconded** by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES
RESOLUTION NO. 500, AMENDING FISCAL YEAR 2023-2024
BUDGETED OPERATING EXPENDITURES OF THE SOUTH
BROWARD HOSPITAL DISTRICT**

There being no further discussion, a roll call vote was taken.

Mr. Harvey	Yes
Mr. Harrison	Yes
Mr. Friedman	Yes
Mr. Basulto	Yes
Dr. Orta	Yes
Ms. Justen	Yes

The Motion **carried** unanimously.

f. Legal Report; Mr. Frank Rainer, Senior Vice President and General Counsel

Mr. Rainer had nothing to report.

5. REPORTS TO THE BOARD; REPORTS FROM BOARD OFFICERS AND STANDING COMMITTEES

a. Contracts Committee Meeting Held on June 18, 2024; Mr. Steven Harvey, Chairman

Mr. Harvey presented the Minutes of the Contracts Committee Meeting held on June 18, 2024, a copy of which is on file in the Executive Office. Mr. Vedner Guerrier, Executive Vice President and Chief Transformation Officer, then gave details of the individual contracts.

- 1) ***Request Board Approval of the Renewal Physician Employment Agreement between Robin Nemery, M.D., for Chief, Pediatric Endocrinology Services, and South Broward Hospital District***

Mr. Harrison ***moved, seconded*** by Mr. Friedman, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN ROBIN NEMERY, M.D., FOR CHIEF, PEDIATRIC ENDOCRINOLOGY SERVICES, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion ***carried*** unanimously.

- 2) ***Request Board Approval of the Renewal Physician Employment Agreement between Tamar Levene, M.D., for Medical Director, Pediatric General Surgery, and Associate Program Director, General Surgery Residency Services, and South Broward Hospital District***

Mr. Friedman ***moved, seconded*** by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN TAMAR LEVENE, M.D., FOR MEDICAL DIRECTOR, PEDIATRIC GENERAL SURGERY, AND ASSOCIATE PROGRAM DIRECTOR, GENERAL SURGERY RESIDENCY SERVICES, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion ***carried*** unanimously.

- 3) ***Request Board Approval of the Renewal Physician Employment Agreement between Blane Shatkin, M.D., for Medical Director, Wound Care and Hyperbaric Medicine Services, and South Broward Hospital District***

Mr. Harrison ***moved, seconded*** by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN BLANE SHATKIN, M.D., FOR MEDICAL DIRECTOR, WOUND CARE AND HYPERBARIC MEDICINE SERVICES, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion ***carried*** unanimously.

- 4) ***Request Board Approval of the Renewal Physician Employment Agreement between Noureldin Abdelhamid, M.D., for Medical Director, Neurohospitalist and Medical Stroke Program Services, and South Broward Hospital District***

Mr. Friedman ***moved, seconded*** by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN NOURELDIN ABDELHAMID, M.D., FOR MEDICAL DIRECTOR, NEUROHOSPITALIST AND MEDICAL STROKE PROGRAM SERVICES, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

- 5) ***Request Board Approval of the Renewal Physician Employment Agreement between Christopher Seaver, M.D., for Adult General Surgery, and Clerkship Director for Undergraduate Medical Education Services, and South Broward Hospital District***

Mr. Harrison *moved, seconded* by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN CHRISTOPHER SEAVER, M.D., FOR ADULT GENERAL SURGERY, AND CLERKSHIP DIRECTOR FOR UNDERGRADUATE MEDICAL EDUCATION SERVICES, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

- 6) ***Request Board Approval of the Renewal Physician Employment Agreement between Omair Abbasi, M.D., for Inpatient Psychiatry, and Associate Program Director, Psychiatry Residency Program Services, and South Broward Hospital District***

Mr. Friedman *moved, seconded* by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN OMAIR ABBASI, M.D., FOR INPATIENT PSYCHIATRY, AND ASSOCIATE PROGRAM DIRECTOR, PSYCHIATRY RESIDENCY PROGRAM SERVICES, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

- 7) ***Request Board Approval of the Renewal Physician Employment Agreement between Laurence Davidson, M.D., for Pediatric Neurosurgery Services, and South Broward Hospital District***

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN LAURENCE DAVIDSON, M.D., FOR PEDIATRIC NEUROSURGERY SERVICES, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion **carried** unanimously.

- 8) **Request Board Approval of the Renewal Physician Employment Agreement between Edward Bove, M.D., for Teaching / Education Mentor Services for the Pediatric Cardiac Program, and South Broward Hospital District**

Mr. Friedman **moved, seconded** by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN EDWARD BOVE, M.D., FOR TEACHING / EDUCATION MENTOR SERVICES FOR THE PEDIATRIC CARDIAC PROGRAM, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion **carried** unanimously.

- 9) **Request Board Approval of the Renewal Professional Services Agreement between Pediatric Critical Care of South Florida, P.A., for Pediatric Critical and Cardiac Care Professional and Administrative Services, and South Broward Hospital District**

A discussion took place regarding the cost of the services, and whether this could be brought in-house instead. Mr. Guerrier confirmed that there was no increase in fees.

Mr. Harrison **moved, seconded** by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PROFESSIONAL SERVICES AGREEMENT BETWEEN PEDIATRIC CRITICAL CARE OF SOUTH FLORIDA, P.A., FOR PEDIATRIC CRITICAL AND CARDIAC CARE PROFESSIONAL AND ADMINISTRATIVE SERVICES, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion **carried**, with Dr. Orta voting nay.

Mr. Guerrier then reported on additional contracts, presented for information only.

- 10) **Request Board Approval of the Minutes of the Contracts Committee Meeting Held on June 18, 2024**

Ms. Justen **moved, seconded** by Mr. Harrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE CONTRACTS COMMITTEE MEETING HELD ON JUNE 18, 2024

The Motion **carried** unanimously.

b. **Finance Committee Meeting Held on June 18, 2024; Ms. Elizabeth Justen, Chairwoman**

Ms. Justen presented the Minutes of the Finance Committee Meeting held on June 18, 2024, a copy of which is on file in the Executive Office. Mr. Veda Rampat, Vice President and Treasurer, then gave details of the items discussed at the meeting.

1) ***Request Board Approval of the Minutes of the Finance Committee Meeting Held on June 18, 2024***

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS APPROVES THE
MINUTES OF THE FINANCE COMMITTEE MEETING HELD
ON JUNE 18, 2024**

The *carried* unanimously.

6. **REPORT OF SPECIAL COMMITTEES**

None.

7. **ANNOUNCEMENTS**

None.

8. **UNFINISHED BUSINESS**

None.

9. **NEW BUSINESS**

None.

10. **PRESIDENT'S COMMENTS**

Mr. Scott Wester reported as follows:

The Joint Commission visited Memorial Regional Hospital and Joe DiMaggio Children's Hospital and were very impressed with the staff and resources. He thanked Ms. Justen for attending the Joint Commission meeting.

He reported on Memorial Hospital Pembroke's bariatric accreditation and Memorial Hospital West's successful Joint Commission Laboratory Survey.

Memorial's RPM (Remote Patient Monitoring) system enabled a patient to receive an immediate intervention and assistance, which resulted in an improvement to the patient's condition.

He gave details of the 27th Annual EMS Global Community Conference and the Paris Summer Olympics of 2024. He congratulated Jeremy Frank, M.D., Orthopedic Surgeon, who has been selected as the physician to the USA Wrestling Team at the Olympics.

The Memorial Cancer Institute is the first in Florida to treat a research patient with graft-versus-host disease with cellular therapy.

'Goldie' has joined Memorial's Pet Therapy Program and is undergoing training. The Program has benefited from a \$500K donation from Mr. Craig Zinn and his family, and the Foundation has received a pledge of \$250K for the Program from the Lewis family. He voiced his gratitude to the two families for their generosity.

He gave an update on the Near Site Health Center in Pembroke Pines.

He congratulated Mr. Vedner Guerrier, who has begun his tenure as the Chair of the Practice Quality Improvement Steering Group at the American Society of Clinical Oncology (ASCO). He also congratulated Dahlia Blake, M.D., Memorial Hospital West Intensivist, for her 'Recognition of Excellence' from the Governor General of Jamaica, for her significant contribution to Jamaica and the US communities in healthcare.

Memorial is the first in Florida to receive FEMA reimbursement. He thanked Mr. David Smith and his team for their hard work towards this.

He reported on various community visits, including members of the Miami Marlins baseball team, Florida Panthers ice hockey team, and Representative Sam Garrison to Joe DiMaggio Children's Hospital.

Joe DiMaggio Children's Hospital transformed its Child Life Zone into an Enchanted Forest to host a prom for its teenage patients who are unable to attend their own high school prom. He thanked Dunkin' Joy in Childhood Foundation and A Prom To Remember, who helped make this possible, and the Anthony Rizzo Family Foundation for donating raffle prizes and running the dessert station.

Lastly, he reported on the upcoming One City at a Time / Summer Health Fair Kickoff in Miramar.

11. CHAIRWOMAN'S COMMENTS

After allowing the other Board members to give their comments first, Ms. Justen confirmed that the Annual Board Meeting in July would be held at 3111 Stirling Road. She acknowledged the commitment of the Memorial staff, and thanked Mr. Alfredo Avalos, Senior Director of Security, and his team, for their inspiring skills.

12. COMMISSIONERS' COMMENTS

Dr. Orta recognized Mr. Avalos and his team for the dangerous job they do every day. He voiced his appreciation to Mr. Albert Garcia, Chief Nursing Officer of Memorial Hospital Miramar, for showing him around the hospital. He thanked Mr. David Smith and his finance team for their hard work, as always.

Mr. Basulto recognized the physicians who have worked for Memorial for a long time, in particular, Samuel Ostrower, M.D., Chief Physician of Pediatric Otolaryngology, and Blane Shatkin, M.D., Medical Director of the Wound Care Center, who have assisted him and his family over the years.

Mr. Friedman thanked Ms. Monica Puga, Senior Vice President and Chief Nurse Executive, Aharon Sareli, M.D., Executive Vice President and Chief Medical Officer of Memorial Healthcare System, and Dr. Neville, for their kindness in allowing his daughter to shadow them during their work. He had noticed in the corporate building lobby a case displaying awards which Memorial has won over the years and invited everyone to take a moment to look at them.

Mr. Harrison thanked everyone for attending the meeting and acknowledged the impact made every day by the staff. He thanked Dr. Neville for her professionalism. He thanked Mr. Avalos and his team for working to ensure that staff are safe at work. He reported that he replaced Mr. Avalos on the Board. He wished everyone a Happy July 4th.

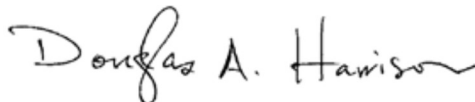
Mr. Harvey also thanked Mr. Avalos and his team. He thanked all the staff for a phenomenal year and for setting the tone and the culture. He thanked Ms. Ivonne Diaz and Ms. Cheryl Yeo, Senior Executive Assistants to Mr. Wester, for looking after the Board members.

13. ADJOURNMENT

There being no further business to come before the Board, Ms. Justen declared the meeting adjourned at 7:06 p.m.

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT


BY: _____
Elizabeth Justen, Chairwoman


ATTEST: _____
Douglas Harrison, Secretary Treasurer